

Reston Hospital Center

1850 Town Center Parkway  
Reston VA 20190

Larry Graves  
391 Prince George's Blvd.  
Upper Marlboro, MD 20774

Dear Mr. Graves:

As an employee of Reston Hospital Center, I want to express my appreciation to Michael Rice, Foreman. I first met Michael approximately one month ago when the oncology project started at the hospital.

My first thought, of course, was just another foreman as I have seen many in my 33 years in building operations. It wasn't long until I changed my opinion of Michael. He has run 2 shutdowns and has run into problems due to our personnel. His expertise has proven to take hold as he has made the correct decisions not only in the shutdowns but also on a daily basis.

I have seen how he supervises his crew and how fairly they are treated as well as the thinking through of the project as far as "how would I do this if it was my own home."

Believe me I have had many sleepless nights in 33 years wondering if the foreman in-charge would come through under pressure. Michael has done just that and I know will continue until the project is completed.

Congratulations are in order.

I will not hesitate to call upon Welch and Rushe for other needs as they arrive, as I know the treatment and professionalism will most likely be the same.

If you have any questions feel free to contact me during the daytime at (703)-689-9081.

Thanks again,  
Harvey B. Wilson Jr.  
Lead Plant Operations Engineer

