

HUGHES & SMITH, LLC

GENERAL CONTRACTOR
COMMERCIAL AND INDUSTRIAL CONSTRUCTION

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January 2, 2003

Welch & Rushe, Inc.
9110 Edgeworth Drive
Capitol Heights, MD 20743
Attn.: Mr. Robert Parker

Re: McDonald's Restaurant
MCI Center
601 F Street
Washington, DC 20004

Bob,

This letter is in response to the outstanding performance by Welch & Rushe and its subcontractors on the above listed project. Your personal attention to detail and professional attitude as project manager were instrumental in the completion of this project within the required schedule.

I know I am speaking for both McDonald's and the MCI Center when I say how much we all appreciated this effort. Your field foreman and personnel are to be commended on their determination to see this project through to its completion. The grease duct was particularly challenging on this project. However, it was installed and completed in order that we were able to make inspections and open the store on time.

The December 31, 2002 opening date was very important to everyone including Mr. Abe Poland who enjoyed the first burger thanks to your perseverance in achieving this goal. Please thank all those involved in this effort.

We look forward to working with Welch & Rushe again in the future.

Sincerely,



Philip Kelly
Senior Project Manager